



BUSINESS RESILIENCE HEALTH CHECK

Businesses are facing significant and increasing uncertainty and market volatility, the levels of which have arguably not been seen since the Global Financial Crisis.

ISSUES BUSINESSES ARE FACING



Reliance on rent deferrals, government subsidies or bank loan deferrals



Working capital constraints or cash flow concerns



Strained stakeholder relationships (lenders, landlords etc.)



Material changes to industry (reduced demand, disrupted supply chain or level of competition)



Highly leveraged balance sheets



Accruing liabilities (creditors not being paid within terms and overdue statutory liabilities)



Underperforming business units

HOW ARE YOU RESPONDING?

High performing businesses have robust approaches to managing uncertainty. They proactively plan, monitor, manage and, where possible, capitalise on uncertainty. How robust is your approach to uncertainty?

- Do you have a full understanding of the risks your business faces?
- Have you stress tested your business model?
- Have contingency plans been developed for different risk scenarios and are necessary financial and operational resources in place to respond effectively?
- Is the cost base of the business being effectively managed and are processes optimised?
- Are you positioned to capitalise on market opportunities?

At BDO, we have designed and developed our Resilience Health Check. This is a structured approach to support businesses as they manage uncertainty. We help identify practical opportunities to improve the management of uncertainty and operational and financial performance.

HOW CAN BDO HELP?



Independent Business Review



Cash Flow Review



Working Capital Health Check



Strategic Options Analysis



Debt Restructuring



Accelerated M&A

OUR APPROACH

Our approach will provide you with practical insights and outputs to focus your efforts on areas that really matter.

CURRENT BUSINESS RESILIENCE

Understand the current state of the resilience in your business.

IDENTIFY OPPORTUNITIES

Identify additional business opportunities leveraging [BDO Special Situations](#) experts.

MANAGEMENT BUY IN

Articulate the need for change and work with management to agree priorities.

PRIORITISED OPTIONS

A number of tactical and strategic options cascaded into quick wins and later phases.

ACTION ROADMAP

A roadmap to execute and implement options.

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